Blackstone Property Partners Europe Holdings Investor Presentation

SEPTEMBER 2024

IMPORTANT DISCLOSURE INFORMATION

This document has been prepared by Blackstone Property Partners Europe Holdings S.à r.l. ("BPPEH", the "Issuer") solely for informational purposes, and presents the combined results and related information of the Issuer, BPPE Condor 2 SCSp, UK Master REIT LP and BPPE Defender 2 Jersey LP, in each case, together with their direct and/or indirect subsidiaries (collectively, the "Combined Group", or, unless the context otherwise requires, "BPPEH"). For the purposes of this notice, the presentation shall mean and include any slides that precede this notice, the oral presentation of the Issuer, any audio-visual materials, any question-and-answer session that follows the oral presentation, hard copies of this document and any materials distributed at, or in connection with the presentation (collectively, the "Presentation").

The Presentation does not constitute or form part of, and should not be construed as, an offer to sell or issue, or the solicitation of an offer to purchase, subscribe to or acquire, any securities of the Issuer, or an inducement to enter into investment activity in any jurisdiction, including the United States. No part of this Presentation, nor the fact of its distribution, should form the basis of, or be relied on in connection with, any contract or commitment or investment decision whatsoever. Neither this Presentation nor any copy of it may be taken or transmitted into the United States, its territories or possessions, or distributed, directly or indirectly, in the United States, its territories or possessions. Any failure to comply with this restriction may constitute a violation of United States securities laws. This Presentation is not an offer of securities for sale in the United States or any other jurisdiction.

This Presentation contains certain confidential information regarding the Combined Group and Blackstone Inc. or, one or more funds, managed accounts or limited partnerships managed or advised by Blackstone Inc. or any of its affiliates or direct or indirect subsidiaries from time to time (collectively, "Blackstone"), including in relation to their investments, strategy and organization. Your acceptance of this Presentation constitutes your agreement to (i) keep confidential all the information entried by you from the information contains certain confidential Information and disclose any such confidential such as any information derived by wou from the information, securities of Blackstone or its portfolio companies, (iii) not copy this Presentation without the prior consent of the Issuer, and (iv) promptly return this Presentation and copies hereof to the Issuer's request, in each case subject to the confidentiality provisions more fully set forth in any other written agreement between the recipient and the Issuer or Blackstone.

Neither the Combined Group nor their affiliates make any representation or warranty, express or implied, as to the accuracy or completeness of the information contained herein and nothing contained herein should be relied upon as a promise or representation as to past or future performance of the Combined Group or any other entity. Any prior investment performance or other results of the Combined Group or any affiliate of Blackstone and any hypothetical information are presented in this Presentation for illustrative purposes only and are not indicative of the future performance or other results of the Combined Group, any entity or fund, as the case may be.

Certain information contained in this Presentation has been obtained from sources outside of the Combined Group and that of Blackstone. While such information is believed to be reliable for purposes used herein, no representations are made as to the accuracy or completeness thereof and the Combined Group, Blackstone and their affiliates do not take any responsibility for, and have not independently verified, any such information.

Certain information contained in the Presentation discusses general market activity, industry or sector trends, or other broad-based economic, market or political conditions and should not be construed as research or investment advice.

Opinions expressed reflect the current opinions of the Combined Group as of the date appearing in this Presentation only and are based on the Combined Group's opinions of the current market environment, which is subject to change.

In considering investment performance information contained in this Presentation, the recipient should bear in mind that past or estimated performance does not predict future returns and there can be no assurance that the Combined Group will achieve comparable results, implement its investment strategy, achieve its objectives or avoid losses or that any expected returns will be met.

Blackstone Proprietary Data. Certain information and data provided herein is based on Blackstone proprietary knowledge and data. Portfolio companies may provide proprietary market data to Blackstone, including about local market supply and demand conditions, current market rents and operating expenses, capital expenditures, and valuations for multiple assets. Such proprietary market data is used by Blackstone to evaluate market trends as well as to underwrite potential and existing investments. While Blackstone currently believes that such information is reliable for purposes used herein, it is subject to change, and reflects Blackstone's opinion as to whether the amount, nature and quality of the data is sufficient for the applicable conclusion, and no representations are made as to the accuracy or completeness thereof.

Case Studies. The selected investment examples, case studies and/or transaction summaries presented or referred to herein may not be representative of all transactions of a given type or of investments generally and are intended to be illustrative of the types of investments that have been made or may be made by a fund in employing such fund's investment strategies. It should not be assumed that a fund will make equally successful or comparable investments in the future. Moreover, the actual investments to be made by a fund or any other future fund will be under different market conditions from those investments presented or referenced in the Materials and may differ substantially from the investments presented herein as a result of various factors. Prospective investors should also note that the selected investment examples, case studies and/or transaction summaries presented or referred to herein have involved Blackstone personnel who will not be involved in the management and operations of a fund as well as other Blackstone personnel who will not be involved in the management and operations of such fund. Certain investment examples described herein may be owned by investment vehicles managed by Blackstone and by certain other third-party equity partners, and in connection therewith Blackstone may own less than a majority of the equity securities of such investment.

Public Health Crises. Most countries worldwide have been susceptible to epidemics which may be designated as pandemics by world health authorities, such as COVID-19, as well as other public health crises. The outbreak of such public health crises, together with any resulting restrictions on travel or quarantines imposed, has had and will continue to have a negative impact on the economy and business activity globally (including in the countries in which the Combined Group invests), and thereby is expected to adversely affect the performance of the Combined Group's investments. Furthermore, the rapid development of epidemics could preclude prediction as to their ultimate adverse impact on economic and market conditions, and, as a result, presents material uncertainty and risk with respect to the Combined Group and the performance of its investments.

Embedded Growth. Embedded growth represents the Combined Group's expectations for growth based on its view of the current market environment taking into account rents that are currently below market rates and therefore have the potential to increase. These expectations are based on certain assumptions that may not be correct and on certain variables that may change, are presented for illustrative purposes only and do not constitute forecasts. There can be no assurance that any such results will actually be achieved.

ESG. While Blackstone believes ESG factors can enhance long-term value. Blackstone Real Estate does not pursue an ESG-based investment strategy or limit its investments to those that meet specific ESG criteria or standards. Any reference herein to environmental or social considerations is not intended to qualify our duty to maximize risk-adjusted returns. Green certifications, including the Second Party Opinion provided by Sustainalytics are an evaluation by the respective provider of alignment with relevant market standards and, in the case of our Green Financing Framework, the robustness and credibility of the Framework, which views are intended to inform investors in general, and are not for a specific investor. ESG initiatives described in this Presentation related to Blackstone's portfolio, portfolio companies, and investments (collectively, "portfolio companies") are aspirational and not guarantees or promises that all or any such initiatives will be achieved. Statements about ESG initiatives or practices related to portfolio companies do not apply in every instance and depend on factors including, but not limited to, the relevance or implementation status of an ESG initiative to or within the portfolio company; the nature and/or extent of investment in, ownership of or, control or influence exercised by Blackstone with respect to the portfolio company; and other factors as determined by investment teams, corporate groups, asset management teams, portfolio operations teams, companies, investments, and/or businesses on a case-by-case basis. In particular, the ESG initiatives or practices described in this Presentation are less applicable to or not implemented at all with respect to Blackstone's public markets investing businesses, specifically, Credit, Hedge Fund Solutions (BAAM) and Harvest. In addition, Blackstone will not pursue ESG initiatives for every portfolio company. Where Blackstone pursues ESG initiatives for portfolio companies, there is no guarantee that Blackstone will successfully create positive ESG impact while enhancing long-term shareholder value and achieving financial returns. There can be no assurance that any of the ESG initiatives described in this Presentation will exist in the future, will be completed as expected or at all. or will apply to or be implemented uniformly across Blackstone business units or across all portfolio companies within a particular Blackstone business unit. Blackstone may select or reject portfolio companies or investments on the basis of ESG-related investment risks, and this may cause Blackstone's funds and/or portfolio companies to underperform relative to other sponsors' funds and/or portfolio companies which do not consider ESG factors at all or which evaluate ESG factors in a different manner. The selected investment examples, case studies and/or transaction summaries presented or referred to in this Presentation are provided for illustrative purposes only and should not be viewed as representative of the present or future success of ESG initiatives implemented by Blackstone or its portfolio companies or of a given type of ESG initiatives generally. There can be no assurances that Blackstone's investment objectives for any fund will be achieved or that its investment programs will be successful. Past performance is not a guarantee of future results. While Blackstone believes ESG factors can enhance long-term value, Blackstone does not pursue an ESG-based investment strategy or limit its investments to those that meet specific ESG criteria or standards, except with respect to products or strategies that are explicitly designated as doing so in their Offering Documents or other applicable governing documents. Any such considerations do not qualify Blackstone's objectives to maximize risk-adjusted returns. Some, or all, of the ESG initiatives described in these materials may not apply to BPPEH and none are binding aspects of the Combined Group. BPPEH does not promote environmental or social characteristics. nor does it have sustainable investments as its objective. Such ESG initiatives may have adverse impacts. A decision to invest should take into account the objectives and characteristics of the fund as set out in more detail in the Offering Documents, which can be accessed at www.bxaccess.com. Further information can be found at www.blackstone.com/european-overview.

Estimates / Targets. Any estimates, targets, forecasts, or similar predictions or returns set forth herein are based on assumptions and assessments made by the Combined Group that it considers reasonable under the circumstances as of the date hereor. They are necessarily speculative, hypothetical, and inherently uncertain in nature, and it can be expected that some or all of the assumptions underlying such estimates, targets, forecasts, or similar predictions or returns have been based. Among the assumptions upon which such estimates, targets, forecasts, or similar predictions or returns have been based. Among the assumptions to be made by the Combined Group in performing its analysis are (i) the amount and frequency of current income from an investment, (ii) the holding period length, (iii) EBITDA growth and cost savings over time, (iv) the manner and timing of sale, (v) exit multiples reflecting long-term averages for the relevant asset type, (vi) customer growth and other business initiatives, (vii) availability of financing, (viii) potential investment opportunities Blackstone is currently or has recently reviewed, (ix) certain additional assumptions or estimates, targets, forecasts, or similar predictions or estimates, targets, forecasts, or similar predictions or guarantee regarding the reliability, accuracy or completeness of such information, and neither the Combined Group, Blackstone nor a fund is under any obligation to revise such returns after the date provided to reflect he occurrence of future events, even in the econtiend Group, Blackstone, a fund, their affiliates or any of the respective directors, officers, employees, partners, shareholders, advisers and agust of any of the foregoing makes any assurance, representation or warranty as to the accuracy of such assumptions. Investors and clients are encouraged to contact Combined Group Blackstone, a fund, their arefiliates or any of the respective directors, officers, employees, partners, shareholders, advisers and agust of any of the foregoing ma

Forward-Looking Statements. Certain information contained in this Presentation constitutes "forward-looking statements," which can be identified by the use of forward-looking terminology or the negatives thereof. These may include financial estimates and their underlying assumptions, statements about plans, objectives and expectations with respect to future operations, and statements regarding future performance. Such forward-looking statements are inherently uncertain and there are or may be important factors that could cause actual outcomes or results to differ materially from those indicated in such statements. Blackstone believes these factors include but are not limited to those described under the section entitled "**fisk Factors**" in its Annual Report on Form 10-K for the most recent fiscal year ended December 31 of that year and any such updated factors included in its periodic filings with the Securities and Exchange Commission, which are accessible on the SEC's website at www.sec.gov. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in the Presentation and forward-looking statements. United to therwise.

Global Investment Committee. Blackstone has a centralized investment process. Generally, significant equity investments are evaluated by the Global Investment Committee and significant debt investments are evaluated by the BREDS Investment Committee Smaller investments are evaluated by subsets of each committee, as applicable.

Images. The Presentation contains select images of certain investments that are provided for illustrative purposes only and may not be representative of an entire asset or portfolio or of the Combined Group's or a fund's entire portfolio. Such images may be digital renderings of investments rather than actual photos.

Logos. The logos presented herein were not selected based on performance of the applicable company or sponsor to which they pertain. Logos were selected to illustrate managers and/or portfolio companies that are indicative representations of the thesis, theme or trend discussed on the slide(s) where they appear. In Blackstone's opinion, the logos selected were generally the most applicable examples of the given thesis, theme or trend discussed on the relevant slide(s). All rights to the trademarks and/or logos presented herein belong to their respective owners and Blackstone's use hereof does not imply an affiliation with, or endorsement by, the owners of these logos.

Service Providers. Blackstone may retain third parties for necessary services relating to its investments, including any management, construction, leasing, development, and other property management services, as well as services related to mortgage servicing, group purchasing, healthcare, consulting / brokerage, capital markets / credit origination, loan servicing, property, title and/or other types of insurance, management consulting and other similar operational matters ("**Property Management Services**") and company advisory services. Such third parties may also include joint venture partners or their affiliates. Affiliates of Blackstone may also provide such Property Management Services, which will not cause a reduction in the management fee. Such arrangements will be on arm's-length terms and at competitive market rates. For further details, please refer to the applicable Offering Memorandum.

Trends. There can be no assurances that any of the trends described herein will continue or will not reverse. Past events and trends do not imply, predict or guarantee, and are not necessarily indicative of, future events or results.

Industry and Market Data Disclaimer. The Presentation contains certain statistics, data and other information relating to markets, market sizes, market positions and other industry data in relation to the business and operations of the Combined Group. Such information is also based on information obtained from third-party industry and other publications and studies, such as from CBRE Limited ("CBRE"). Such third-party industry and other publications and studies from CBRE Limited ("CBRE"). Such third-party industry and other publications and studies is no guarantee of the accuracy or completeness of such data. While the Combined Group believes that use to be reliable, but that there is no guarantee of the accuracy or completeness of such data. While the Combined Group has not independently verified such data. Accordingly, reliance cannot be placed on any of the industry or market position data contained in this Presentation. In addition, CBRE confirms that information directly sourced and attributed to it in this Presentation ("CBRE Information") has been obtained from sources believed by it to be reliable, however while CBRE does not doubt their accuracy, they have not verified the sources and make no guarantee, warranty or representation about them. It is your responsibility to confirm independently their accuracy and completeness. CBRE reserves all rights to the CBRE Information and they cannot be reproduced without its prior written permission.

All metrics in this presentation are as of June 30, 2024, unless otherwise indicated. Further, all BPPEH metrics are at 100% share (including the portion attributable to minority shareholders). By attending this presentation, you are agreeing to be bound by the foregoing limitations.

BPPEH Overview

BPPEH

A premier portfolio positioned for long-term performance





Clockwise from top right: Amsterdam, Netherlands; Berlin, Germany; Amsterdam, Netherlands; Milan, Italy; Berlin, Germany. See "Important Disclosure Information", including "Images" and "Logos".

Blackstone is the largest owner of commercial RE globally

BREP

Global opportunistic real estate



\$127B investor capital

1991 inception year

Core+

Income-producing, substantially stabilised, global real estate



\$121B investor capital



BREDS

Global performing real estate debt and securities



\$88B investor capital 2009 inception year

Note: All metrics in this Presentation are as of June 30, 2024, unless otherwise indicated. Largest owner based on estimated market value per Real Capital Analytics and excludes governmental entities and religious organisations. "Investor capital" includes co-investments and Blackstone's GP and side-by-side commitments, as applicable. **Past performance does not predict future returns.** There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information", including "Public Health Crises" and "Fund Definitions".

BPPEH benefits from Blackstone Real Estate's unique expertise and informative advantage

Portfolio		Information
\$603B Blackstone Real Estate TEV ⁽¹⁾	POWERFUL NETWORK EFFECT	59 portfolio companies globally with 100k+ employees
Scale		Connected
12K+ assets ⁽²⁾	BENEFITING BPPEH	1 global investment committee

Note: There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information", including "Blackstone Proprietary Data" and "Global Investment Committee".

(1) Represents the total real estate value of all drawn, closed and committed investments in our BREP, Core+ and BREDS strategies plus uncalled capital.
 (2) Asset count excludes U.S. single family rental homes.

Premier, multinational team with reach across Europe



Note: There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information", including "Blackstone Proprietary Data" and "Trends".

(1) Represents the total real estate value of all drawn, closed and committed European equity investments plus uncalled capital across the Blackstone Real Estate Opportunistic and Core+ equity funds.

BPPEH invests in high-quality, well-located Core+ real estate assets across Europe

Key Stats

€13.3B

93%

occupancy

9% LfL rent psm growth

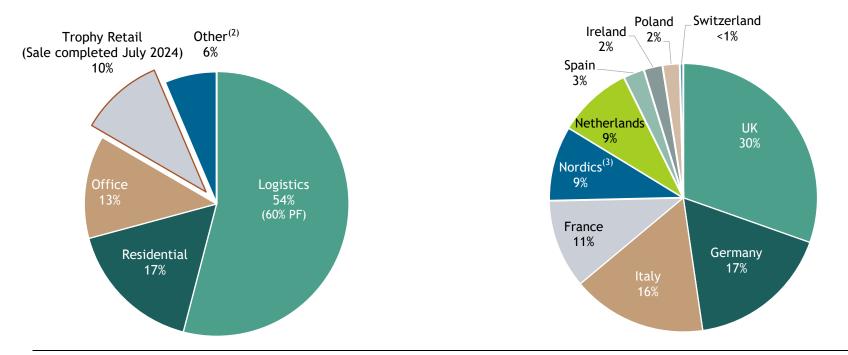
- Focused on high-quality, substantially stabilised assets in major European markets and key gateway cities
 - 60% of the portfolio is in logistics⁽¹⁾, one of Blackstone's highest conviction investment themes
 - Well-diversified with 757 assets across 13 European countries
 - Long-term buy and hold strategy with selective portfolio rotation
- 100% owned by Blackstone Property Partners Europe ("BPPE")⁽²⁾, Blackstone's flagship European Core+ real estate fund primarily for institutional investors
- Managed by Blackstone, the largest owner of commercial real estate globally⁽³⁾, with a \$603 billion⁽⁴⁾ global portfolio, and a €122 billion portfolio across Europe
- Well-aligned liquidity structure; never a forced seller of assets

Note: This presentation reflects the results of the Combined Group, and unless the context otherwise requires, all references to "BPPEH" are to the Combined Group. All BPPEH metrics in this presentation are calculated at 100% share (including the portion attributable to minority owners). Throughout this Presentation, forward funded assets are excluded from operational metrics but included in GAV, Sector GAV and number of properties. Minority Investments are excluded from operational metrics but included in GAV and disposition proceeds. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information" including "Blackstone Proprietary Data", "Certain Fund Definitions", "Estimates/Targets" and "Logos".

- (1) Pro forma for the sale of our trophy retail asset completed subsequent to June 30, 2024. Logistics concentration was 54% as of June 30, 2024.
- (2) Includes co-investments from third parties through vehicles typically controlled by Blackstone affiliates and non-controlling investments by fund vehicles affiliated with BPPE.
- (3) Largest owner based on estimated market value per Real Capital Analytics and excludes governmental entities and religious organisations.
- (4) Represents the total real estate value of all drawn, closed and committed investments in our BREP, Core+ and BREDS strategies plus uncalled capital.

Portfolio overweight to our high conviction investment themes

Sector Allocation⁽¹⁾



Geographic Allocation⁽¹⁾

Note: Geographic and sector allocations based on GAV. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. Totals may not sum due to rounding. Diversification does not ensure a profit or protect against losses. See "Important Disclosure Information" including "Blackstone Proprietary Data".

- Pro forma for the trophy retail sale completed subsequent to June 30, 2024, sector allocations are as follows: Logistics (60%), Residential (19%), Office (14%), Other (7%). Additionally, the geographic allocations are as follows: UK (34%), Germany (19%), France (12%), Nordics (10%), Netherlands (10%), Italy (7%), Spain (3%), Ireland (3%), Poland (2%), Switzerland (<1%).
- (2) Includes one leasehold interest in a 5-star hotel in central Milan, one mixed-use asset in central Turin, one development asset in central Milan and Minority Investments. See "Definitions".
- (3) Nordics includes Sweden (7%), Denmark (3%), Norway (<1%) and Finland (<1%).

A premier portfolio positioned for long-term performance

What Investors WantWhat BPPEH Offers		t BPPEH Offers	
(+)	High-conviction sectors with solid fundamentals	Ø	60% concentrated in logistics ⁽¹⁾ 5% YoY logistics market rent growth ⁽²⁾
(+)	Strong operating performance	 	9% YoY NOI growth 9% like-for-like rent psm growth
(+)	Embedded growth potential	 	17% MTM opportunity ⁽³⁾ and a 6-yr WALL 90%+ of leases linked to inflation or have rent reviews
(+)	Strategic balance sheet management	Ø	1.9% w.a. interest rate, 98% fixed rate ⁽⁴⁾ No debt maturities until mid-2025, ~4-yr WAM

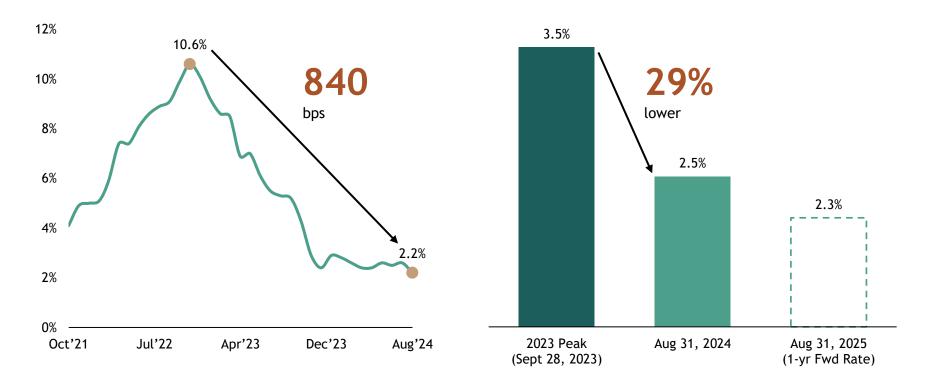
Note: Represents BPPEH's view of the current market environment as of the date appearing in this material only. **Past performance does not predict future returns.** There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information", including "Blackstone Proprietary Data", "Embedded Growth" and "Trends".

- (1) Pro forma for the sale of our trophy retail asset completed subsequent to June 30, 2024. Logistics concentration was 54% as of June 30, 2024.
- (2) Represents 12-month growth rate from Q2'23 to Q2'24. CBRE, market rent growth is based on country-level prime rent (France, Germany, Italy, Netherlands, Spain, and UK) weighted by rentable value (as calculated by CBRE) and weighted by logistics exposure in Blackstone's open-ended European Core+ funds (based on sqm owned).
- (3) Blackstone Proprietary Data. Represents the embedded growth potential between BPPEH's in-place rents and achievable market rents. For residential, based on the lesser of legal rent constraint, where applicable, or market rate where regulation does not include a specific rent limit.
- (4) Fixed rate debt includes debt that has been swapped from floating to fixed-rate. Weighted average interest rate includes the effect of hedging.

Inflation is approaching target levels and rate expectations are coming down meaningfully

Euro Area Headline CPI⁽¹⁾

EUR 5-Yr Interest Rates⁽²⁾



Note: See "Important Disclosure Information", including "Blackstone Proprietary Data", "Embedded Growth", and "Trends". There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses.

(1) Eurostat, as of August 31, 2024.

(2) Bloomberg, as of August 31, 2024. Represents 5-year EUR mid swaps. 1-Year Forward Rate: Bloomberg and Chatham Financial, as of September 3, 2024.

H1 2024 Highlights

High quality portfolio continues to deliver strong performance with operational upside potential

Strong Operating Performance

> 93% occupancy

9% LfL rent psm growth

9% YoY NOI growth Opportunity to Capture Reversionary Potential

> 90%+ leases linked to inflation or have rent reviews

17% MTM opportunity⁽¹⁾





Note: Represents BPPEH's view of the current market environment as of the date appearing in this material only. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information" including "Embedded Growth" and "Operating Metrics".

(1) Blackstone Proprietary Data. Represents the embedded growth potential between BPPEH's in-place rents and achievable market rents. For residential, based on the lesser of legal rent constraint, where applicable, or market rate where regulation does not include a specific rent limit.

Thematic investment approach and active asset management driving value creation

Logistics (54% of GAV)



602k sqm

leases signed LTM

+18% avg. re-leasing spread LTM Office (13% of GAV)



28k sqm leases signed LTM

+11% avg. re-leasing spread LTM

Residential (17% of GAV)



+11%

LfL rent psm growth, bringing rents closer to market

416 units refurbished over H1 2024

Trophy Retail (Sold) (10% of GAV)



€1.3B

sale price reflecting largest ever single asset sale in Italy⁽¹⁾

Sale to Kering completed in Jul-24

Note: There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information" including "Blackstone Proprietary Data" and "Operating Metrics". (1) Colliers, April 2024.

Rotated out of stabilised assets with lower growth potential

Key Metrics⁽¹⁾

€663M asset sales in H1 2024 at prices consistent with our carrying values

18 assets sold across 5 transactions⁽²⁾

6Y WALE⁽³⁾/ 100% leased

at sale, offering limited near-term reversionary potential

Selected Logistics Dispositions



French Logistics Portfolio

- Sale of 9 stabilised, lower growth assets
- 5Y WALE and 100% occupancy



Pan-European Logistics Portfolio

- Sale of 7 stabilised, lower growth assets
- 5Y WALE and 100% occupancy

Spanish Logistics Asset

- Sale of a stabilised, lower growth asset
- 10Y WALE and 100% occupancy

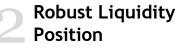
Note: There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information" including "Blackstone Proprietary Data", "Images", "Operating Metrics" and "Trends".

- (1) Disposition proceeds represent gross sale price and reflect 100% share, except for disposition proceeds relating to Minority Investments, which represent the cash distributed to BPPEH from the relevant asset sales.
- (2) Excludes sales of residential units.
- (3) Weighted average lease term to expiry, based on rent. Excludes residential assets.

Proactive Liability

Strategic approach to capital structure management

■ €1.6B of debt repaid (net) YTD⁽¹⁾ including full repayment of unsecured bank facilities



Management



- No debt maturities until mid-2025
- €1.3B⁽²⁾ of available liquidity, sufficient to address debt maturing into 2026
- Continue to selectively sell stabilised assets, providing further liquidity runway

Well-Positioned for Current Environment



- 47% net LTV as of Q2'24; within target range of 45 50%
- 98% fixed rate debt⁽³⁾ and 1.9% weighted average interest rate; ~4-year WAM
- S&P revised BPPEH's outlook to stable in recognition of strengthened balance sheet

Note: Represents BPPEH's view of the current market environment as of the date appearing in this material only. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information" including "Blackstone Proprietary Data", "Embedded Growth" and "Trends".

- (1) Includes €0.5B of Feb-24 notes at maturity, €0.4B tender offer for 2025 notes, full repayment of unsecured bank facilities (€0.7B net), €0.1B repayment of mortgage secured against trophy retail asset and a new €0.1B mortgage secured against a portfolio of Dutch residential assets.
- (2) Pro forma for refinancing, debt repayments and disposition activity completed subsequent to June 30, 2024. See slide 29 for additional details.
- (3) Fixed rate debt includes debt that has been swapped from floating to fixed-rate.

Portfolio Overview

LOGISTICS PORTFOLIO



Copenhagen, Denmark



Amsterdam, Netherlands

Note: See "Important Disclosure Information" including "Logos".

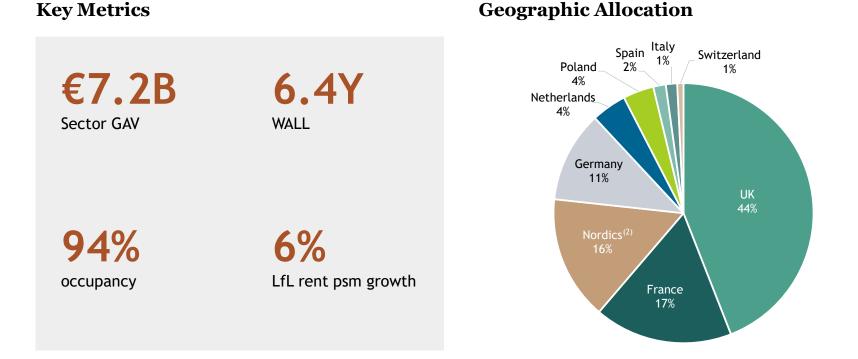


Birmingham, UK



Montelimar, France

High-quality logistics portfolio located in major European markets



Note: Geographic allocation based on Sector GAV. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. Totals may not sum due to rounding. See "Important Disclosure Information" including "Blackstone Proprietary Data".

(1) Pro forma for the trophy retail sale completed subsequent to June 30, 2024.

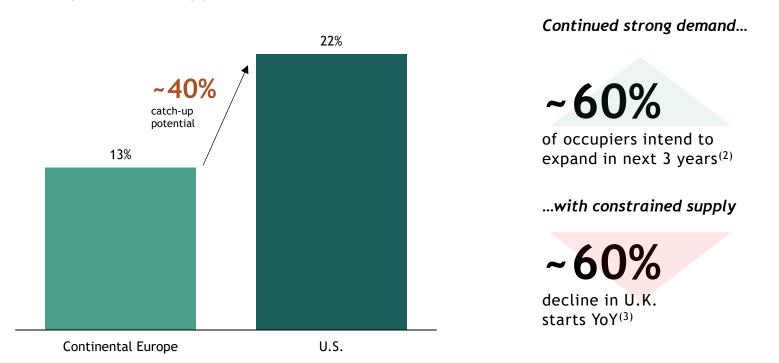
(2) Nordics includes Sweden (9%), Denmark (5%), Norway (1%) and Finland (1%).

Secular tailwinds amidst declining new supply continue to drive logistics performance

Favorable Fundamentals

Long Term, Secular Tailwinds⁽¹⁾

E-commerce penetration catch-up potential



Note: Represents BPPEH's view of the current market environment as of the date appearing in this material only based on BPPEH's interpretation of information from third party industry sources. **Past performance does not predict future returns.** There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information", including "Trends" and "Industry and "Market Data Disclaimer".

- (1) Global Data, as of December 31, 2023. Continental Europe represents the weighted average of e-commerce penetration based on retail sales for Germany, the Netherlands, France, Spain and Italy. U.S. represents sales share of total retail sales excluding auto, gas and food services.
- (2) CBRE, European Logistics Survey 2024.

(3) CoStar, as of June 30, 2024.

RESIDENTIAL PORTFOLIO



Milan, Italy

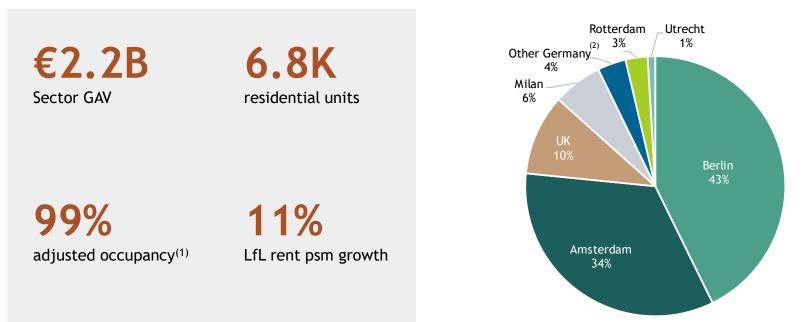
Amsterdam, Netherlands

Berlin, Germany

Note: See "Important Disclosure Information" including "Logos".

Prime residential portfolio concentrated in Berlin and Amsterdam

Key Metrics



Geographic Allocation

Note: Geographic allocation based on Sector GAV. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. Totals may not sum due to rounding. See "Important Disclosure Information" including "Blackstone Proprietary Data". (1) Represents occupancy of residential units only. Adjusted occupancy is adjusted for vacancy due to ongoing or recently completed refurbishment.

(2) Includes Brandenburg, Dresden, Magdeburg and Potsdam.

OFFICE PORTFOLIO





Milan, Italy

Berlin, Germany



Barcelona, Spain

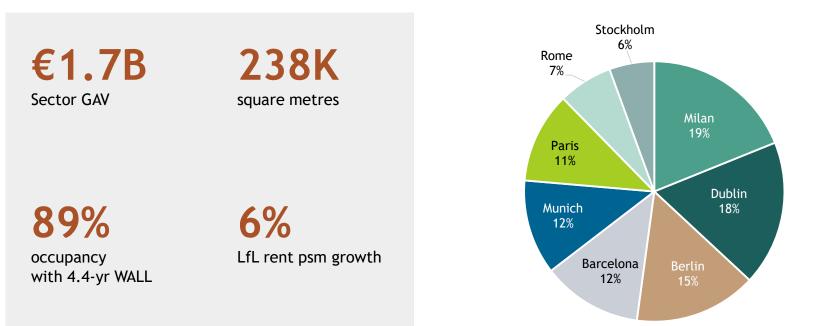


Stockholm, Sweden

Note: See "Important Disclosure Information" including "Logos".

15 high-quality office assets located in eight prime cities across Europe

Key Metrics



Geographic Allocation

Note: Geographic allocation based on Sector GAV. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. Totals may not sum due to rounding. See "Important Disclosure Information" including "Blackstone Proprietary Data".

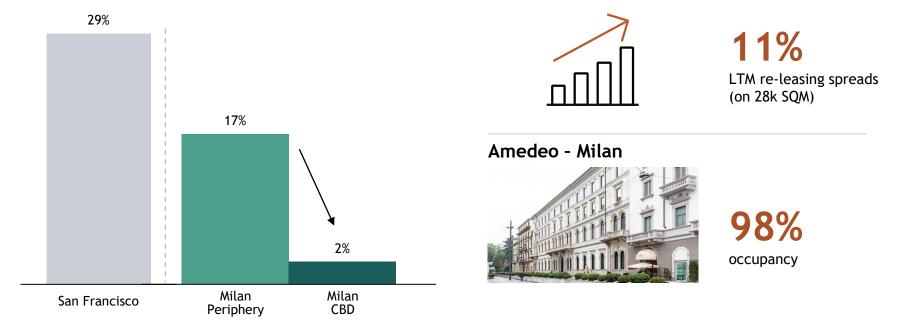
Flight to quality in the European office sector

Location Matters⁽¹⁾

Office Market Vacancy

Office Portfolio Highlights

Re-Leasing Spreads



Note: Represents BPPEH's view of the current market environment as of the date appearing in this material only based on BPPEH's interpretation of information from third party industry sources. See "Important Disclosure Information" including "Trends" and "Industry and Market Data Disclaimer".

(1) San Francisco: CoStar. Based on Grade A vacancy of buildings greater than 100k sf, excluding owner-occupied buildings. Milan: CBRE. Milan CBD based on Grade A vacancy.

Capital Structure Summary

Robust capital structure consisting primarily of unsecured notes

Key Metrics

		As of June 30, 2024	€M
	BBB	Unsecured Notes	4,889
47%	S&P credit rating	Unsecured Bank Facilities	1,075
net LTV		Revolving Credit Facility	-
het Liv	4 00/	Mortgage Loans	763
	1.9%	Total Debt	6,727
1 5 0/	interest rate		
~45%		Less: Cash	(487)
PF net LTV ⁽¹⁾	2 7/	Net Debt	6,240
with potential to be lower	3.7Y		
in near-term	WAM ⁽²⁾	GAV	13,322
		Net LTV	47%

Capital Structure Summary⁽³⁾

Note: There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information" including "Blackstone Proprietary Data".

- (1) Pro forma for the sale of our trophy retail asset completed subsequent to 30 June 2024.
- (2) Weighted average fully extended debt maturity.
- (3) All debt balances are shown in EUR equivalents. GBP balances converted at June 30, 2024 spot rate.

Blackstone Property Partners Europe Holdings

WAM

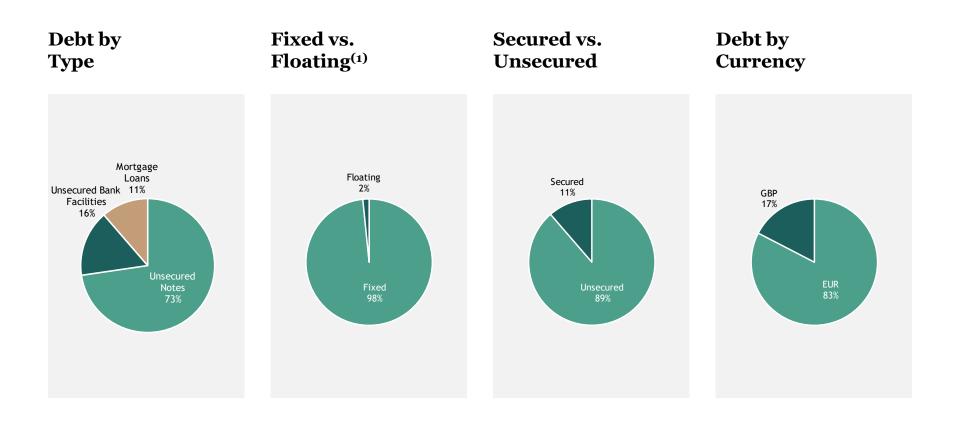
(years)⁽²⁾

4.0

2.4

4.1 3.7

Strong debt profile consisting primarily of fixed rate unsecured debt



Note: GBP balances converted at June 30, 2024 spot rate. Totals may not sum due to rounding. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information" including "Blackstone Proprietary Data".

(1) Fixed rate includes debt that had been swapped from floating to fixed rate.

Proactive liability management

Debt Repayments Highlights €1.6B (net) YTD

> €0.5B Feb-24 unsecured notes repaid

€0.4B

tender offer for 2025 unsecured notes in Jan-24

€0.7B fully repaid unsecured bank facilities (net since Dec-23) Robust Liquidity Position to Address Upcoming Debt Maturities into 2026

+€1.1B

unrestricted cash & RCF (as of H1'24)

+€1.2B

net disposition proceeds from trophy retail sale (closed Jul-24)

-€1.1B

debt repaid (net) post-H1'24; primarily full repayment of unsecured bank facilities ($\notin 0.7B$ outstanding as of Dec-23 and $\notin 0.4B$ additional drawn over H1'24)⁽¹⁾

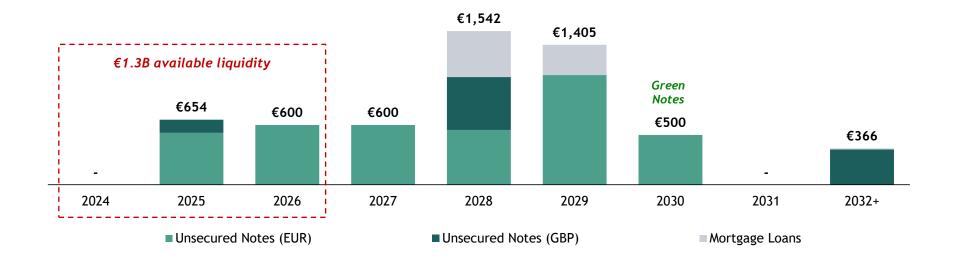
=€1.3B

sufficient to address debt maturities into 2026

Note: There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information" including "Blackstone Proprietary Data".

(1) Includes full repayment of unsecured bank facilities (€1.1B outstanding as of June 30, 2024), €0.1B repayment of mortgage secured against trophy retail asset and a new €0.1B mortgage secured against a portfolio of Dutch residential assets.

Pro forma for refinancing activity post-H1'24, BPPEH has a 4-year WAM with sufficient liquidity to address maturities into 2026⁽¹⁾



Note: Debt maturity profile reflects fully extended maturity dates and excludes principal amortisation. All debt balances are shown in EUR equivalents. GBP balances converted at June 30, 2024 spot rate. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information".

(1) Includes full repayment of unsecured bank facilities (€1.1B outstanding as of June 30, 2024), €0.1B repayment of mortgage secured against trophy retail asset and a new €0.1B mortgage secured against a portfolio of Dutch residential assets.

ESG Programme

Action-oriented global ESG program drives value

Good Governance & Transparency

ESG integration key to building resilient companies

PRI signatory

ESG data collection

supports monitoring of ESG practices $^{\left(1\right) }$





Diversity

44% of Blackstone's 2024 global analyst class is female

1.6k+ Blackstone employees are engaged in affinity networks globally⁽²⁾

1,300+

refugees hired to date across the Blackstone portfolio, part of our commitment of 2,000 hires by the end of $2025^{(3)}$

Decarbonization

15%

average emissions reduction target across certain new investments⁽⁴⁾

335MW+

solar capacity across global Blackstone Real Estate portfolio, equivalent to powering 58k+ U.S. homes per year⁽⁵⁾



Note: As of March 31, 2024, unless otherwise indicated. See "Important Disclosure Information", including "ESG" and "Logos".

- (1) Blackstone Real Estate requests ESG data at least annually across the majority (based on GAV) of its equity portfolio.
- (2) Affinity networks seek to engage, retain and develop our employees.
- (3) Refugees hired in the U.S. and Europe.
- (4) With respect to Blackstone Real Estate: Applicable within the first three full calendar years of ownership for certain investments acquired beginning in 2021 where Blackstone has greater than 50% equity ownership and the ability to oversee the introduction and implementation of operating, health and safety, and/or environmental practices. Applies to Scope 1 and 2 emissions of the properties. Includes leveraging energy efficiency initiatives and renewable energy. Emissions reduction may be measured using either an absolute metric or a relevant business metric (e.g., GHG intensity). Excludes Scope 3 emissions (e.g., tenant emissions) and assets where Blackstone cannot establish a relevant GHG emissions baseline (e.g. developments).
- (5) As of December 31, 2023. Represents 259MW of in place on-site solar capacity and 80MW of off-site solar capacity. According to Solar Energy Industries Association ("SEIA"), 1MW of solar capacity powers 173 U.S. homes (June 2022).

Enhancing value through ESG initiatives

Logistics

10.8 MW

of on-site installed solar capacity, equivalent to powering 1.8k+ homes per year⁽¹⁾

Residential

36%

of Dutch residential units have achieved an A or B energy rating, a 4 p.p. increase since 30 June 2023⁽²⁾⁽³⁾

Office

95%

of office portfolio has obtained a green building certification⁽²⁾

77% of logistics assets have an EPC rating of A+, A, B or C⁽²⁾

100%

tenant engagement across residential portfolio⁽⁴⁾

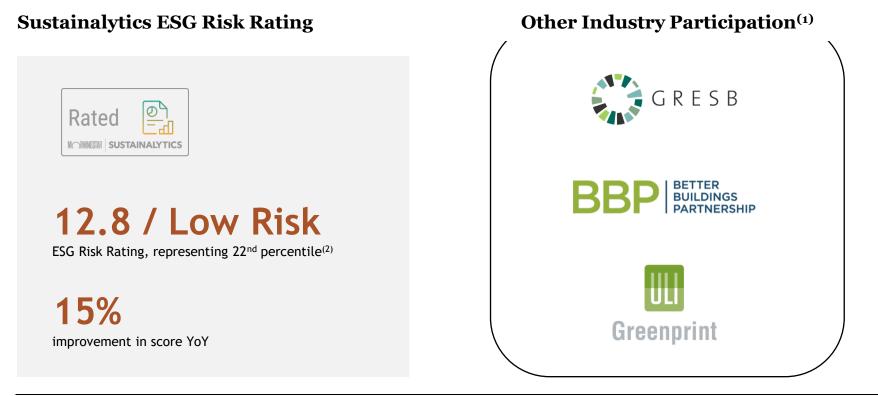
100%

target green building certifications for the office portfolio $^{\rm (5)}$

Note: There can be no assurance that BPPEH, BPPE, or any Blackstone fund or investment will achieve its objectives or avoid substantial losses or that these ESG initiatives will be available or be successful in the future. While Blackstone believes ESG factors can enhance long-term value, BPPEH does not pursue an ESG-based investment strategy or limit its investments to those that meet specific ESG criteria. Such considerations do not qualify Blackstone's objectives to seek to maximize risk adjusted returns. These ESG initiatives may not apply to BPPEH's investments, and none are binding aspects of the management of the assets of the fund. There can be no assurance that these ESG initiatives will continue or be successful. See "Important Disclosure Information" including "Blackstone Proprietary Data", "ESG", "Service Providers", "Estimates / Targets" and "Trends".

- (1) Reflects estimated average number of U.S. homes powered by solar, assuming 1 MW powers 173 homes. SEIA.org.
- (2) By GAV.
- (3) Renovations are generally conducted as and when there is churn in the portfolio.
- (4) Includes surveys sent subsequent to 30 June 2024.
- (5) BPPEH will aim to obtain certifications within two years of acquisition.

Engagement with recognised industry leaders to better understand and benchmark BPPEH's ESG profile



Note: There can be no assurance that BPPEH, BPPE, or any Blackstone fund or investment will achieve its objectives or avoid substantial losses or that these ESG initiatives will be available or be successful in the future. While Blackstone believes ESG factors can enhance long-term value, BPPEH does not pursue an ESG-based investment strategy or limit its investments to those that meet specific ESG criteria. Such considerations do not qualify Blackstone's objectives to seek to maximize risk adjusted returns. These ESG initiatives may not apply to the BPPEH's investments, and none are binding aspects of the management of the assets of the fund. There can be no assurance that these ESG initiatives will continue or be successful. See "Important Disclosure Information" including "Blackstone Proprietary Data", "ESG", "Service Providers", "Estimates / Targets" and "Trends".

- (1) Participation by BPPEH and/or certain Blackstone Real Estate portfolio companies.
- (2) As of December 2023. Sustainalytics ESG risk rating provides investors with insights to the materiality and management of certain ESG risks and issues. Percentile based on real estate industry assessed by Sustainalytics.

Concluding Summary

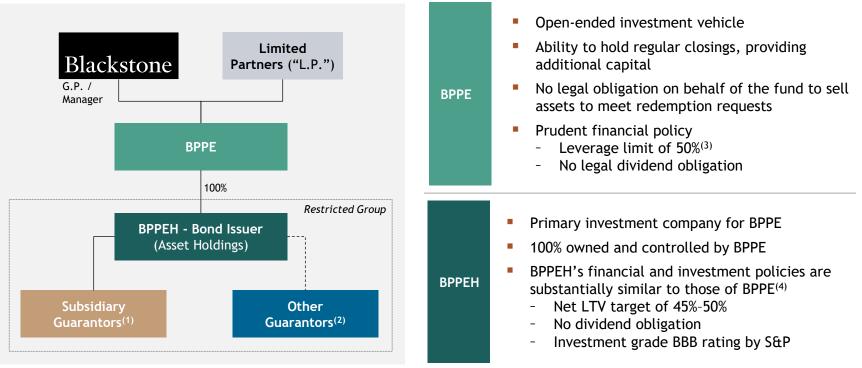
1 High-Quality, Diversified Portfolio	 60% invested in logistics⁽¹⁾ 70%+ in the UK, Germany, Italy and France
2 Strong Operating Performance	9% YoY NOI growth
3 Prudent Leverage	~45% PF net LTV ⁽¹⁾ (potential to be lower in near-term) ~4-year WAM
4 Robust Liquidity Position	€1.3B ⁽²⁾ of liquidity, sufficient to address debt maturities into 2026

Note: Represents BPPEH's view of the current market environment as of the date appearing in this material only. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. Diversification does not ensure a profit or protect against losses. See "Important Disclosure Information" including "Blackstone Proprietary Data", "Embedded Growth" and "Trends". (1) Pro forma for the sale of our trophy retail asset completed subsequent to June 30, 2024. Logistics concentration was 54% as of June 30, 2024. (2) Pro forma for refinancing, debt repayments and disposition activity completed subsequent to June 30, 2024. See slide 29 for additional details.

Appendix: Supplemental Materials

Wholly owned by BPPE, an open-ended investment vehicle

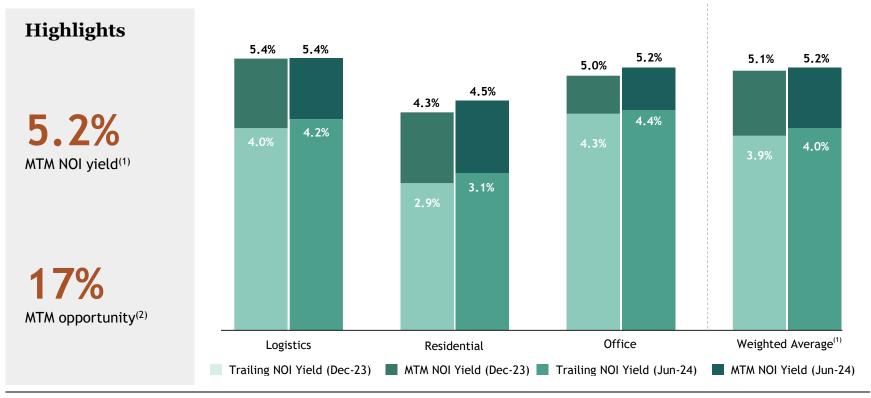
Simplified Structure Chart



Note: This structure chart is provided for informational purposes only on a restricted and confidential basis and is subject to further modification, completion and amendment. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information".

- (1) Includes co-investments from third parties through vehicles typically controlled by Blackstone affiliates and non-controlling investments by a fund vehicle affiliated with BPPE. In addition to subsidiary guarantors, the group holds Minority Investments, which are ownership interests held by the Group that exceed 20% but are not regarded as subsidiaries of the Group. Such Minority Investments are not shown in the simplified structure chart presented herein. See "Definitions".
- (2) Includes entities which are not subsidiaries of BPPEH, and in which BPPEH does not hold any minority shareholding or other Minority Investments, but are guarantors under the EMTN Programme.
- (3) Incurrence based covenant. BPPE may incur additional indebtedness provided there is a clear strategy / plan to reduce leverage to 50% or below within 9 months from the date when the leverage ratio initially exceeded 50%.
- (4) BPPEH is additionally subject to incurrence covenants under the EMTN programme.

Mark-to-market opportunity provides meaningful reversionary potential



Note: **Past performance does not predict future returns.** There can be no assurance that any Blackstone fund or investment will achieve its objectives or avoid substantial losses. There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information" including "Blackstone Proprietary Data", "Embedded Growth".

- (1) MTM NOI yield presented above is an illustrative number arrived on the basis of certain assumptions and forward-looking estimates made by Blackstone. These illustrative metrics are inherently uncertain and there are or may be important factors that could cause actual outcomes or results to differ materially. Weighted average excludes trophy retail asset and Minority Investments, and includes one leasehold interest in a 5-star hotel in central Milan, one mixed-use asset in central Turin and one development asset in central Milan. See "Important Disclosure Information" and "Definitions".
- (2) Blackstone Proprietary Data. Represents the embedded growth potential between BPPEH's in-place rents and achievable market rents. For residential, based on the lesser of legal rent constraint, where applicable, or market rate where regulation does not include a specific rent limit.

KEY METRICS (PF FOR TROPHY RETAIL SALE)

		Logistics	Residential	Office	PF Total / Weighted Avg ⁽¹⁾
Number of Assets	#	211	528	15	756
GLA	kSQM	4,371	522	238	5,156
GAV ⁽²⁾	€M	7,202	2,231	1,676	11,961
Occupancy / Adjusted Occupancy	%	94%	91% / 99% ⁽³⁾	89%	93%
WALL	Years	6.4	n/a	4.4	5.9 ⁽⁴⁾
Trailing NOI Yield ⁽⁵⁾	%	4.2%	3.1%	4.4%	4.0%
MTM NOI Yield ⁽⁶⁾	%	5.4%	4.5%	5.2%	5.2%

Note: All BPPEH metrics are calculated at 100% share (including the portion attributable to minority owners). There can be no assurance that BPPEH, BPPE, or any other Blackstone fund or investment will achieve its objectives or avoid substantial losses. See "Important Disclosure Information" including "Blackstone Proprietary Data".

(1) Pro forma for the trophy retail sale completed subsequent to June 30, 2024. Includes one leasehold interest in a 5-star hotel in central Milan, one mixeduse asset in central Turin and one development asset in central Milan, and (with the exception of GAV) excludes Minority Investments.

- (2) Reflects Sector GAV for Logistics, Residential and Office.
- (3) Represents occupancy of residential units only. Adjusted occupancy is adjusted for vacancy due to ongoing or recently completed refurbishment.
- (4) Excludes residential assets.
- (5) Adjusted NOI divided by Sector GAV excluding forward funded assets, assets undergoing full redevelopment and vacant land. See "Definitions".
- (6) Estimated stabilised marked-to-market NOI divided by the sum of Sector GAV and estimated other necessary development costs at current levels required to achieve market rents at stabilised occupancy. MTM NOI yield is an illustrative number arrived on the basis of certain assumptions and forward-looking estimates made by us. These illustrative metrics are inherently uncertain and there are or may be important factors that could cause actual outcomes or results to differ materially. See "Definitions".

DEFINITIONS

Term	Definition
Adjusted NOI	NOI annualised and adjusted to exclude annualised rent abatements and non-recurring items and include rental guarantees provided by the sellers. Investments sold during the period are excluded and investments acquired during the period are included
Adjusted Occupancy	Represents occupied GLA divided by available GLA, where available GLA excludes area that is vacant due to ongoing or recently completed refurbishment
Blackstone	Blackstone Inc. or, as the context may require, one or more funds, managed accounts or limited partnerships managed or advised by Blackstone Inc. or any of its affiliates or direct or indirect subsidiaries from time to time
BPPE	Blackstone Property Partners Europe, an open-ended fund focused on core+ real estate investments in Europe (Legal entities: Blackstone Property Partners Europe L.P., Blackstone Property Partners Europe F L.P., Blackstone Property Partners Europe (Lux) SCSp, and Blackstone Property Partners Europe (Lux) C SCSp)
BPPEH	BPPEH refers to the Combined Group, unless the context otherwise requires, in which case, it refers to Blackstone Property Partners Europe Holdings S.à.r.l., a wholly-owned subsidiary of BPPE
Combined Group	Combined Group refers to Blackstone Property Partners Europe Holdings S.à r.l., BPPE Condor 2 SCSp (acceded as a guarantor to the EMTN Programme on December 29, 2023), and UK Master REIT LP and BPPE Defender 2 Jersey LP, collectively known as UK REIT Guarantors (acceded as guarantors to the EMTN Programme during the six months ended June 30, 2024), in each case, together with their direct and/or indirect subsidiaries
EBITDA	The profit/(loss) for the financial year/period adjusted to add back net finance costs, taxation, depreciation and amortisation, and net gain/(loss) on disposals
GAV	Gross asset value calculated as the sum of (a) total market value of the properties under management, including the total value of related equity and debt positions, joint venture and co-investment ownership positions and (b) the market value of Minority Investments. The market value of Minority Investments is calculated as the percentage of the market value of the relevant asset equal to the Combined Group's Minority Investment; calculated as of 30 June 2024 unless stated otherwise. Where specified, Sector GAV excludes the market value of Minority Investments
GLA	Gross leasable area
Green Financing Framework	The Green Financing Framework (the "GFF") issued March 2021 (as may be subsequently amended) under which BPPEH may issue Green Financing Instruments to finance or refinance Eligible Green Investments
LfL Change	Change in metrics for the like-for-like portfolio, which is comprised of assets owned throughout the period from June 30, 2023 to June 30, 2024 (i.e., excludes assets developed, acquired or sold during the period). All like-for-like changes exclude the impact of development, remeasurement, and combination/division of existing units. All GAV and Passing Rent like-for-like changes are presented on an FX neutral basis by applying June 30, 2024 spot FX rates to prior period to present performance excluding the impact of exchange rate movements, if not stated otherwise
Minority Investments	Includes entities in which the Combined Group holds ownership interests that are not regarded as subsidiaries. Minority Investments in which the owner has an economic interest of between 20% and 50% are classified as 'participating interests' under Luxembourg GAAP

Note: All BPPEH metrics are calculated at 100% share (including the portion attributable to minority owners).

DEFINITIONS (CONT'D)

Term	Definition
MTM NOI Yield	Represents estimated stabilised marked-to-market NOI calculated as the sum of (a) estimated next twelve months NOI and (b) estimated additional NOI increases driven by (i) lease up to stabilised occupancy at current achievable market rent levels (if not already stabilised) and (ii) existing leases leased at current achievable market rent levels, divided by the sum of (a) Sector GAV and (b) estimated lease up and other necessary development costs at current levels required to achieve market rents at stabilised occupancy. Estimated MTM NOI Yield is an illustrative number arrived on the basis of certain assumptions and forward-looking projections. We estimate next twelve month NOI based on management's view of next twelve month estimated income as at the date of valuation, determined after expected non-recoverable property operating expenses such as insurance, real estate taxes, marketing and other vacant property costs for the next twelve month period are deducted from the estimated gross rental income, and in particular, our estimated current achievable market rent calculations are based on management's estimate of rental value at which the relevant space would be let in the market conditions prevailing at the date of valuation, determined based on management's analysis of a variety of sources, including but not limited to broker estimates, industry reports and lease comparables. These estimated metrics are inherently uncertain and there are or may be important factors that could cause actual outcomes or results to differ materially. They may not give an accurate or complete picture of the financial condition or results of operations for the period presented or any future period
Net LTV	Net loan-to-value ratio, calculated as the principal amount of interest-bearing debt (excluding shareholder loans) less cash, divided by GAV, such that the amounts attributable to related equity and debt positions as well as joint venture and co-investment ownership positions are included in the calculation
NOI ⁽¹⁾	Net operating income, calculated as total property and related revenues less property operating expenses
Occupancy	Occupied GLA divided by total GLA, including rental guarantees unless otherwise noted; where specified, economic occupancy includes rental guarantees and physical occupancy excludes rental guarantees
Passing Rent	The rent at which an asset is rented at a point in time. Passing rent per square metre is calculated based on rent and occupied area attributable to the asset's primary use
RCF	Revolving credit facility
Re-leasing Spread	Difference between the new rent signed and the old prevailing rent on renewals (same space, same tenant) or new leases (same space, different tenant)
Same-store	Properties owned for the full periods presented, excluding properties acquired, developed or sold between the periods presented and adjusted for changes in ownership during the same period
Sqf	Square feet
Sqm	Square metres
Trailing NOI Yield	Adjusted NOI divided by Sector GAV
WALL	Weighted average unexpired lease term, based on rent; calculated to first break unless otherwise noted; calculated as of June 30, 2024 unless stated otherwise

Note: All BPPEH metrics are calculated at 100% share (including the portion attributable to minority owners).

(1) Total property and related revenues (adjusted for straight line rent, if any) less property operating expenses (excluding, for the avoidance of doubt, general and administrative costs, interest expense, transaction costs, depreciation and amortisation expense, realised gains (losses) from the sale of properties and other capital expenditures and leasing costs necessary to maintain the operating performance of the properties).